PROJECT NOTIFICATION

Reference No.: 603

Date of Issue	1 May 2025
Project Code	25-RC-23-GE-RES-A
Title	Research on Building a Culture of Productivity and Innovation in the Public Sector in APO Member Economies
Timing	1 May 2025–31 December 2025
Hosting Country(ies)	Not Applicable
Venue City(ies)	Not Applicable
Modality	Hybrid
Implementing Organization(s)	APO Secretariat
Participating Country(ies)	All Member Countries
Overseas Participants	Not Applicable
Local Participants	Not Applicable
Closing Date	1 July 2025
Remarks	The above deadline is for the nomination of national experts.

Objectives	Study innovative approaches to improve public-sector productivity and service delivery; examine how organizational culture and innovation reforms have enabled smarter, more effective governance; and provide recommendations to strengthen a culture of innovation for productivity enhancement in the public sector.
Rationale	Governments are developing innovation labs and productive solutions by promoting agile, collaborative cultures that encourage experimentation, continuous improvement, and data-driven decision-making. Empowering public servants, embracing digital tools, and nurturing cross-sector partnerships are central to building a citizen-focused, high value-added public sector.
Background	The need for innovation in the public sector is recognized by politicians, public managers, and citizens. Persistent and emerging societal problems and increasingly complicated public demands are now being dealt with using innovative approaches. This research will explore innovative practices, processes, and governance structures that foster productivity and improve public service delivery in APO members. In addition to structural and process reengineering, it will examine how a result-based organizational culture of innovation and productivity, marked by openness to experimentation and knowledge sharing, enables public institutions to become more agile, adaptive, and effective. Using case studies and comparative analysis, findings from this study will suggest good practices of innovation programs and cultures that can be adapted to help APO member economies establish better, smarter governance.
Topics	Building a culture of productivity and innovation; Linking innovation and public-sector productivity performance; Innovation labs and agile cultures; Implications of innovation structures, processes, and outcomes for public service delivery; and Public-sector innovation initiatives in APO members for comparative analyses and recommendations.
Outcome	A comprehensive report providing insights into innovation-driven productivity, agile practices, and enhancements in public-sector processes and service delivery; and recommendations for enhancing a culture of productivity and innovation in the public sector.
Qualifications	Policy analysts, policymakers, and experts with extensive knowledge and experience in public-sector culture, innovation, productivity, governance reforms, agile practices, and results-based service delivery, with a proven track record and publications in English on the topics.

Please refer to the implementation procedures circulated with this document for further details.

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Secretary-General